Session IV: Building Critical Infrastructure  
March 24-25, 2021  

**Wednesday, March 24**  
**All Times Eastern**

**Morning Session**  
To join the session from a PC, Mac, Linux, iOS or Android please use this link:  
https://tiny.utk.edu/ALImeeting.

9:00 – 9:15 am  
**Welcome & Opening**

9:15 – 9:30 am  
**Coffee Talk**  
*Bruce Decker, Owner Collective Impact*

9:30 – 10:30 am  
**Intermodal Transportation and Innovation, Landing the Hyperloop Project**  
*Michael Graney, Executive Director, West Virginia Development Office  
Moderator: Dr. Tim Ezzell, Assistant Research Professor, ISSE and Political Science, University of Tennessee, Knoxville*  

10:30 – 11:00 am  
**Break**

11:00 am – 12:30 pm  
**The Future of Infrastructure and the Built Environment**  
*Shae Strait, Director of Planning and Development, Fairmont, West Virginia  
Carrie Staton, Interim Director of the Northern WV Brownfields Assistance Center at West Virginia University  
Taylor Bennett, Director of Community Based Policy, West Virginia Community Development Hub  
Moderator: Bruce Decker, Owner, Collective Impact*
**Afternoon Session**

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1:45 – 2:00 pm  **Coffee Talk**  
*Cat Wilt, Research Director, University of Tennessee Knoxville*

2:00 – 3:30 pm  **Keynote & Book Discussion**  
*Chuck Marohn, Strong Towns*  
*Moderator: Cat Wilt, Research Director, University of Tennessee Knoxville*

3:30 – 4:00 pm  **Break**

4:00 – 5:15 pm  **Key Tool: Cost Benefit Analysis**  
*Dr. Katie Cahill, Associate Director, Howard H. Baker Jr. Center for Public Policy*

5:15– 5:30 pm  **Team Check-In on Blue Ocean**

**Thursday, March 25**

**All Times Eastern**

**Morning Session**

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9:00 – 9:05 am  **The Day Ahead**  
*Jessica Mosley, Program Manager, Appalachian Leadership Institute*

9:05 – 9:20 am  **Coffee Talk**  
*Cat Wilt, Research Director, University of Tennessee Knoxville*

9:20 – 10:45 am  **Blue Ocean Team Report Out and Discussion**  
*Bruce Decker, Owner, Collective Impact*

10:45 – 11:00 am  **Break**

11:00 am – 12:00 pm  **Broadband Provision: Regional Data and Models**  
*Dr. Katie Cahill, Associate Director, Howard H. Baker Jr. Center for Public Policy*  
*Dr. Tim Ezzell, Assistant Research Professor, ISSE and Political Science, University of Tennessee, Knoxville*
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2:00 – 3:15 pm  Panel: Broadband as Critical Connective Infrastructure for Addressing Community Needs
Steven Puckett, Business and Community Outreach Director, Institute for Innovation and Economic Development, University of North Alabama
Dr. Matthew Dunleavy, Executive Director of the Vinod Chachra IMPACT Lab at Radford University in Virginia, PI of Appalachian Support for Specialized Education Training (ASSET)
Dr. Stephen Lloyd, Chief Medical Officer of Cedar Recovery, an addiction treatment company headquartered in Mount Juliet, TN
Moderator: Dr. Tasha Hargrove, Research Associate Professor, Tuskegee University

3:15 – 3:30 pm  Break

3:30 – 5:30 pm  Team Challenge: Cost Benefit Analysis
Dr. Katie Cahill, Associate Director, Howard H. Baker Jr. Center for Public Policy
** report out next session **